## **EXHIBIT P**

## Personal Insurance Marketing Release

April 6, 1996

- 1990 Dividend Scale Question-and-Answer Guide
- The Field Force

We have received many questions on the 1990 dividend scale and a few on the 1989 scale as well. In response, we have come up with a list of most frequently asked questions together with their answers.

- Is the 1990 Dividend Scale an increase, same as the 1989 Dividend Scale? decrease or the
- In aggregate, we will be paying about the same amount of dividends in 1990 as we did in 1989. However, to reflect our most recent experience, cartain internal adjustments were made to the dividends payable on certain products. This means that some policyholders will so a decrease in dividends others will see an increast and some will see no change. The details of the charges are outlined in the Japuary 11, 1990 definistrative better to the Field.
- yholder is basically

- Investment Earnings Mortality Charge Expense Charge
- Amount set aside for Reserves

The earnings and charges are determined to reflect, as accurately as possible, the actual costs of the policy. All of these charges and earnings vary by policy year. The credited investment earnings fluctuate but generally increase as the savings element (cash values) of policies increase. Expense charges, which cover some of the costs of selling and maintaining the policy, may increase or decrease from year to year.

(See reverse side)

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- Q: Why did some policyholder dividends go down in 1990?
- A: As mentioned above, the dividend is a balance of earnings and charges. In the 1990 scale, we generally increased expense charges to reflect our rising costs. Also, we increased our mortality charges at many ages to reflect that our mortality experience was not as favorable as anticipated. On the positive side, we were able to raise investment earnings on much of our business as a result of the improved investment performance of our assets.

The balancing of these charges and earnings affects policies differently depending on the insured's age, policy duration, the product type, etc. In cases where the 1990 scale produces lower dividends that the 1989 scale, the increased charges outweighed the increased earnings.

- Q: The dividends to be paid on some mortgage term policies decreased drastically. How can this be explained?
- A: The Field Force will be receiving or has received a letter regarding a change we are making for certain term policies to lessen these drastic decreases.
- Q: The January 12, 1990 Administrative Letter to the Field regarding the 1990 dividend scale said that certain dividends would go down by about 2 percent from the 1989 scale. I have a client whose dividends went down by 15 percent. What appened?
- A: The percentages centioned in the Administrative Letter are averages, not minimuls. A decrease for a particular policy at the percentage shown. As mentioned previously the divident is a balance of earnings and charges. This balancing will affect particle differential depending on the characteristics of the policy. We realize that it would be helpful to show a large of dividend increases the differential developments decreases in addition to an average and it will develop the ability to do this next

liso of plans with riders, the dividends for the base plan and the rider are not shown separately. There are cases where the dividend may have gone up slightly from the 1989 scale on the permanent plan but decreased on the rider. Depending on the size of the rider, this could mean an overall decrease in the 1990 dividend from the 1989.

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- Between 1988 and 1989, I have some policies where the illustrative Accelerated Payment (AP) year increased. thought that the dividend scale did not change between 1988 and 1989. What happened?
- Generally, the dividend scale did not change from 1988 to 1989. Therefore, in most cases a policyholder's, dividend would increase and the AP year would remain the same as illustrated in 1988. However, in Massachusetts, legislation was enacted which required us to use unisex mortality charges when calculating the 1989 dividends for Massachusetts residents. At most ages, this translates to an increase in mortality charges for females and a decrease for males. Therefore, many female Massachusetts policyholders would see a decrease in dividends and a resulting increase in their illustrative and very
- Is the dividend scale for new issues of the 19 portfolio the same as that used for new insues 1989 portfolio?
- The assumptions with respect to the anticipated experience of the 1990 portfolio are the same as those utilized for the 1989 portfolio. However, since guaranteed cash values and premium were changed from the 1989 portfolio due to TANGA, the resulting dividends will differ.
- So far, this has been a rather hegative list of questions. Is there any good new?
- Yes, there is plenty of good news! In the danuary 12, 1990 Administrative Letter, the word increase shows up a fair number of times. Just to name few: Policies issued at are 1900 rates, Tower feries permanent business issued between 1960 1973. Also continued the 1969 Attidend scale for 1990 for the majority of permanent plans issued from 1982 one whose dividends under a particular solie generally increase by policy duration, and increase in their of themselved this year.

doction, the rate of interest for dividends left with company under the dividend accumulations option in sonal life insurance policies increased from 7.75 ercent to B percent,

Personal Insurance Profit Management

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